



The Project Manager As Houdini - Escaping the Triple Constraint

by: James A. Ward

Tuesday, September 19th, 2006

American Society for Quality (ASQ) — Washington, DC & Maryland Metro Section
Software Special Interest Group (SSIG)

Project Management always involves effectively balancing the SCOPE of effort with the resources available (COST) and within an acceptable or pre-determined time frame (SCHEDULE). PMI refers to these three variables as “The Triple Constraint.” I’d like to discuss the real relationships and tradeoffs between the three key variables of scope, cost and schedule. How can these relationships be managed effectively to consistently deliver projects that meet customer objectives on schedule and within budget?

Presenter: **James A. Ward** is a management consultant specializing in project management, PMO implementation, interim IT management, and implementation of quality and process improvement initiatives in Information Technology organizations. He offers seminars and workshops in project management, PMP Exam Prep, quality improvement, requirements definition, risk management and Microsoft Project.



Mr. Ward is a PMP certified project manager. He resides in Richmond, Virginia, and can be reached at (804) 303-4755 or via e-mail at soozward@earthlink.net. Further information is available on his web site at www.JamesAWard.com.

This Meeting Will Be Held at 2 Locations!

The MITRE Corporation
7515 Colshire Drive
McLean, VA

The MITRE Corporation
260 Industrial Way West
Eatontown, NJ 07724

Driving directions and maps for both facilities are provided below. There will be two-way video-audio conferencing between the locations... Both locations will have food. Please indicate which location you will be attending when you register.

Sponsored By: The American Society for Quality (ASQ), Washington DC & Maryland Metro Section (509), Software Special Interest Group (SSIG). Members of the ASQ SSIG include software quality professionals, software engineers, and others interested in applying quality principles to the field of software development. See our web page: <http://www.asq509.org/ht/d/sp/i/2499/pid/2499>
We meet every month, usually at the MITRE facility in Tyson's Corner, Virginia, with VTC to other locations. If you can host another location via VTC, please contact Scott Ankrum.

Registration:

Please register for the meeting by COB Friday, September 15, 2006 by contacting Scott Ankrum at ankrums@mitre.org or 703-983-6127 for the Maryland and Virginia sites, or contact Richard Eng at 732-578-6352 or reng@mitre.com for Eatontown, NJ. Please include your company affiliation, your citizenship, and the location you plan to attend. You do not need to be an ASQ member to attend.

There is no cost to attend. Pizza and soda will be served.

The Meeting Is Scheduled For:

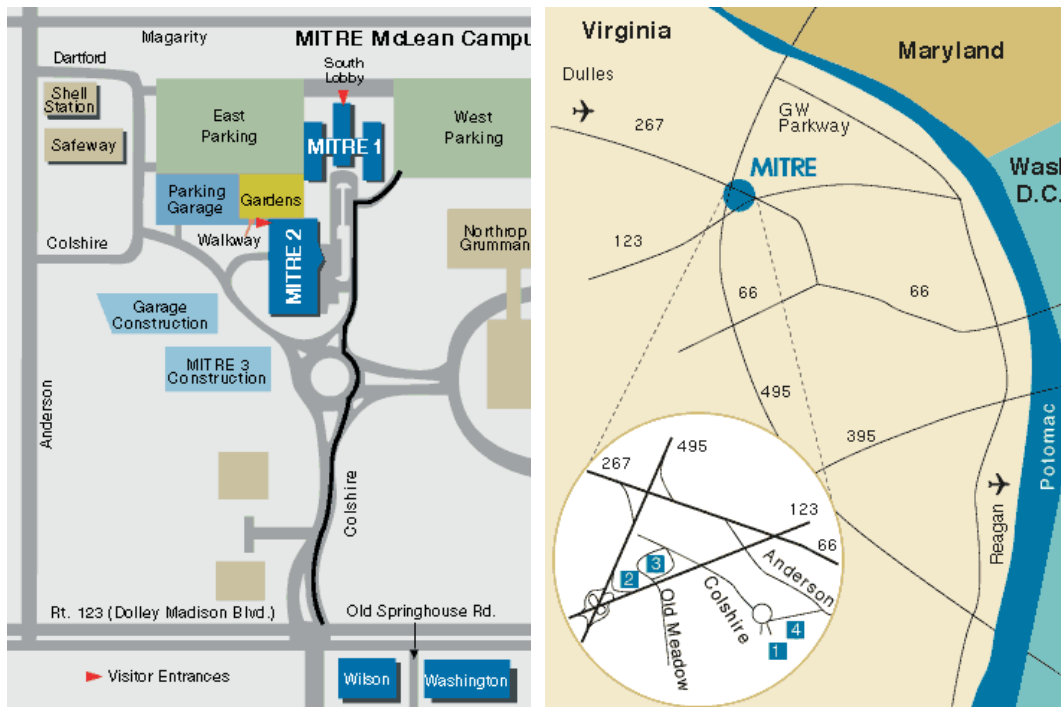
Tuesday, September 19th, 2006
6:30 - 7:30 Pizza and Sodas
7:30 - 8:30 Program

Will Be Held At:

MITRE building 2, Mclean, VA
MITRE Eatontown, NJ

Directions to the MITRE Facility in McLean, Virginia:

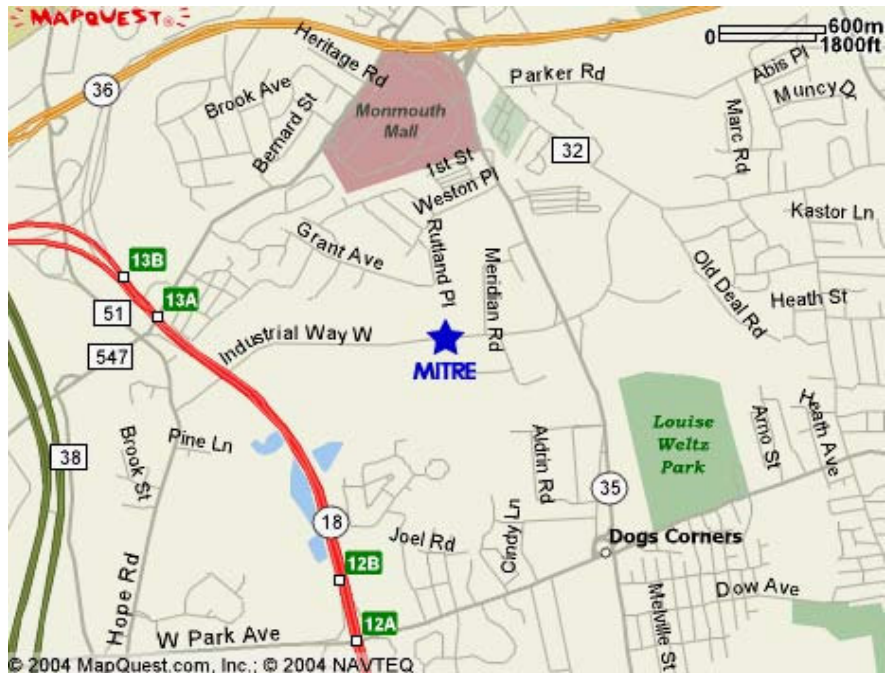
Take the Beltway, I-495 to Virginia. Take Exit 46B (McLean, Route 123). Take Route 123 North, (also called Dolley Madison Blvd.) and go to the second traffic light at Colshire Drive. Turn right on Colshire Drive and continue through circle on Colshire. Drive around the back of the building to the East (left) parking lot. The entrance is past the fountain, on the left. Additional directions can be found at: http://www.mitre.org/about/locations/mitre1_map.html



Directions to the MITRE Facility in Eatontown, New Jersey:

From the New Jersey Turnpike

If traveling from the **SOUTH**, get off the Turnpike at Exit 7A (195 toward Shore Points). Take 195 East towards the ocean and shortly after 195 turns into Route 138 (approximately 35 miles) watch for Route 18 North (Eatontown). Take Route 18 North to Exit 13A (Wayside West/Wyckoff Road). At end of ramp, bear left. At first traffic light (Hope Road) make a left turn. Make second left turn onto Industrial Way. The MITRE Corporation is next to the First Atlantic Credit Union on the left hand side of Industrial Way. There is a MITRE sign out front.



There are two buildings on the left side of Industrial Way. The first building is MITRE, the second building is TYCO. Take a left turn into the parking lot of the first building (which is MITRE) and head around to the back of the building. Our main entrance is there. There is a MITRE sign above the door.

If traveling from the **NORTH**, get off the Turnpike at Exit 11 (Garden State parkway exit). Follow the Garden State Parkway until Exit 105 (Eatontown). Follow the directions from the Garden State Parkway below.

From the Garden State Parkway

Follow the Garden State Parkway from the North or from the South to Exit 105 (the exit numbers increase going from south to north). After paying the toll at Exit 105, make first right turn onto Hope Road. Follow Hope Road to Industrial Way (second left turn after crossing Wyckoff/Shafto Road). Make second left turn onto Industrial Way. The MITRE Corporation is next to the First Atlantic Credit Union on the left hand side of Industrial Way. There is a MITRE sign out front. There are two white buildings on the left side of Industrial Way. The first building is MITRE, the second building is TYCO. Take a left turn into the parking lot of the first building (which is MITRE) and head around to the back of the building. Our main entrance is there. There is a MITRE sign above the door.